# FY2018 3Q Results

February 7, 2019



### FY2018 3Q Overview

(in billions of yen, except where stated otherwise)

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	FY2017 3Q	FY2018 3Q	Change (%)			
Revenue	110.2	110.8	0.6 (0.5%)			
Operating profit	12.5	13.9	1.4 (11.2%)			
Profit before income tax	12.6	14.2	1.6 (13.0%)			
Profit attributable to owners of Kureha Corp.	9.5	11.1	1.6 (16.7%)			

#### FY2018 3Q vs. FY2017 3Q

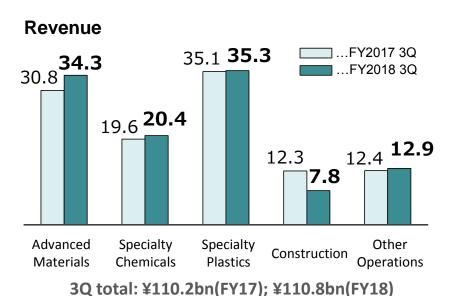
- Revenue growth driven primarily by Advanced Materials, partially offset by a volume decrease in Construction
- Higher operating profit supported by Advanced Materials more than offsetting declines in other segments
- Profit before income tax increased due to higher operating profit and lower financial expenses
- Profit for the period increased due to higher profit before income tax



(billions of yen)

## FY2018 3Q Overview

### FY2018 3Q Segment Performance (vs. FY2017 3Q)





#### **Operating** 6.05.9 **Profit** ..FY2017 3Q .FY2018 3Q 3.6 3.1 2.7 1.9 1.4 **1.4** Advanced Specialty Specialty Other Construction Operations Materials Chemicals **Plastics**

### Factors attributing to operating profit (vs. FY2017 3Q)

Advanced Materials: Increased profit gains for advanced plastics and carbon products

Specialty Chemicals: Lower gains for pharmaceuticals and agrochemicals

Specialty Plastics: Higher costs for home products partially offset by increased gains for packaging

materials

Construction: Fewer construction projects in private sector

Other Operations: Lower service unit price in environmental business partially offset by improved

hospital operation

# FY2018 3Q Overview

### **KUREHA CORPORATION**

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FY2017 3Q	Advanced Materials	Specialty Chemicals	Specialty Plastics	Con- struction	Other Operations	Segment Total	Adjustment	Total
Revenue	30.8	19.6	35.1	12.3	12.4	110.2		110.2
Elimination								
Other income								
Other expenses	*Environme assets: ¥0.2	*Environment-related expenses: ¥0.4bn, Loss on retirement of non-current assets: ¥0.2bn, Impairment loss for non-current assets: ¥0.2bn					0.9	
Operating profit	1.9	3.1	6.0	0.6	1.4	13.0	-0.5	12.5
Finance income							0.6	
Finance costs							0.5	
Profit before income tax								12.6
Profit for the period								9.5

FY2018 3Q	Advanced Materials	Specialty Chemicals	Specialty Plastics	Con- struction	Other Operations	Segment Total	Adjustment	Total
Revenue	34.3	20.4	35.3	7.8	12.9	110.8		110.8
Elimination							0.1	
Other income							0.3	
Other expenses	*Loss on re	tirement of no	n-current asse	ets: ¥0.2bn			0.3	
Operating profit	3.6	2.7	5.9	0.3	1.4	13.8	0.1	13.9
Finance income							0.6	
Finance costs							0.3	
Profit before income tax								14.2
Profit for the period								11.1

# **Segment Performance: Advanced Materials**

(billions of yen)

	FY2017 3Q	FY2018 3Q	Change %
Advanced Materials			
Advanced plastics	17.9	20.1	12%
Carbon products	3.7	4.0	6%
Revenue: Kureha Co.	21.6	24.0	11%
Revenue: Subsidiaries	21.4	23.8	11%
Elimination	-12.2	-13.6	
Kureha-G Revenue	30.8	34.3	11%
Kureha-G Operating Profit	1.9	3.6	84%

FY2018 3Q vs. FY2017 3Q

Revenue / Operating Profit /

### Advanced plastics:

Operating profit increased due to higher sales volumes of PVDF (LiB binder application) and PGA (oil/gas field application) compensating for weak PPS performance

### Carbon products

Operating profit improved on higher carbon fiber volume



#### **KUREHA CORPORATION**

# **Segment Performance: Specialty Chemicals**

(billions of yen)

	FY2017 3Q	FY2018 3Q	Change %
Specialty Chemicals			
Agrochemicals	6.6	6.4	-3%
Pharmaceuticals	3.4	3.6	6%
Industrial chemicals	7.0	7.6	9%
Revenue: Kureha Co.	17.0	17.6	4%
Revenue: Subsidiaries	4.7	5.3	12%
Elimination	-2.0	-2.4	
Kureha-G Revenue	19.6	20.4	4%
<b>Kureha-G Operating Profit</b>	3.1	2.7	-13%

#### FY2018 3Q vs. FY2017 3Q



### **Agrochemicals**

Operating profit declined due to lower fungicides volumes

#### <u>Pharmaceuticals</u>

Operating profit decreased due largely to the impact of NHI drug price revisions, despite higher sales volume of Kremezin (therapeutic agent for chronic kidney disease)

### Industrial chemicals

Operating profit remained flat despite revenue growth as higher prices offset higher costs



#### **KUREHA CORPORATION**

# **Segment Performance: Specialty Plastics**

(billions of yen)

(billions of yen)			
	FY2017 3Q	FY2018 3Q	Change %
Specialty Plastics			
Home products	16.7	16.9	1%
Packaging materials	4.9	4.7	-4%
Revenue: Kureha Co.	21.6	21.7	0%
Packaging materials	9.6	9.7	1%
Fiber products	3.2	3.4	5%
Others	5.5	5.0	-10%
Revenue: Subsidiaries	18.3	18.1	-1%
Elimination	-4.8	-4.4	
Kureha-G Revenue	35.1	35.3	1%
Kureha-G Operating Profit	6.0	5.9	-1%

FY2018 3Q vs. FY2017 3Q



### Home products

Operating profit decreased on higher costs, despite volumes growth for NEW Krewrap (plastic wrap) and Seaguar (fishing lines)

### Packaging materials

Operating profit increased due to improved unit manufacturing cost in Europe, despite a decline in ML shrink film volume



# Segment Performance: Construction & Other Operations

(billions of yen)			
	FY2017 3Q	FY2018 3Q	Change %
Construction			
Construction	17.2	13.0	-24%
Elimination	-4.9	-5.2	
Kureha-G Revenue	12.3	7.8	-36%
<b>Kureha-G Operating Profit</b>	0.6	0.3	-56%

#### FY2018 3Q vs. FY2017 3Q

Revenue Y Operating Profit Y

#### Construction

Operating profit declined due to fewer construction projects in private sector more than offsetting a volume increase in public sector

Oth	ner Operations			
	Environmental engineering	8.0	8.6	8%
	Logistics	6.3	6.2	-1%
	Hospital operations	2.7	2.8	3%
	Others	1.4	1.4	5%
	Revenue: Subsidiaries	18.3	19.0	4%
	Elimination	-5.9	-6.1	
Kui	reha-G Revenue	12.4	12.9	4%
Kui	reha-G Operating Profit	1.4	1.4	-3%

### Revenue / Operating Profit

### **Environmental Engineering**

Operating profit decreased due to lower unit service price for industrial waste treatment despite volume growth

### **Logistics**

Operating profit remained flat on lower revenue

### **Hospital Operations**

Operating profit increase on higher revenue

## **Financial Position**

#### **KUREHA CORPORATION**

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	Mar.31 2018	Dec.31 2018	Change
Cash and cash equivalents	6.5	7.8	1.3
Trade and other receivables	32.7	30.6	-2.0
Inventories	36.0	36.4	0.3
Other current assets	1.8	5.1	3.3
Total current assets	77.0	79.8	2.9
Property, plant and equipment	114.2	115.6	1.3
Intangible assets	1.3	1.2	-0.2
Investments and other assets	49.7	47.2	-2.6
Total non-current assets	165.3	163.9	-1.4
Total assets	242.3	243.7	1.4

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	Mar.31 2018	Dec.31 2018	Change
Trade and other payables	21.5	21.0	-0.5
Interest-bearing debt	48.1	47.8	-0.3
Provisions	6.6	5.2	-1.4
Other liabilities	14.0	13.8	-0.2
Total liabilities	90.2	87.8	-2.4
Shareholders' equity	18.2	18.2	
Capital surplus	15.3	15.0	-0.2
Less: Treasury stock	-0.7	-3.7	-3.0*
Retained earnings	108.7	117.6	8.9
Other components of equity	8.7	7.2	-1.6
Non-controlling interests	1.8	1.6	-0.3
Total equity	152.0	155.9	3.9
Total liabilities and equity	242.3	243.7	1.4
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<sup>\*</sup>Kureha has repurchased its own shares valued at approximately ¥3 billion over a period from November to December 2018.



(billions of yen, except for dividends)

	FY2017	FY2018e	Change YOY (%)	FY2018 Initial mid- term plan
Revenue	147.3	150.0	2.7 (1.8%)	160.0
Operating profit	13.0	15.5*	2.5 (19.5%)	14.0
Profit before income tax	12.7	15.5*	2.8 (22.2%)	
Profit attributable to owners of Kureha Corp.	9.7	12.0*	2.3 (23.7%)	9.0
Dividend per share				
(Interim) (Year-end)	¥55.0 ¥70.0	¥70.0 ¥70.0	_	

<sup>\*</sup> Forecast revised on Feb. 7, 2019

#### FY2018e vs. FY2017

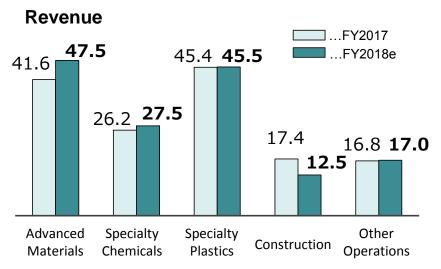
- Revenue to increase due to volume growth mainly in Advanced Materials
- Higher operating profit supported by Advanced Materials (improved operating loss for PGA; higher PVDF volume) and fewer 'other expenses' more than offsetting volume declines and higher costs in other segments
- Profit before income tax to improve on higher operating profit
- Profit for the period to improve on higher profit before income tax



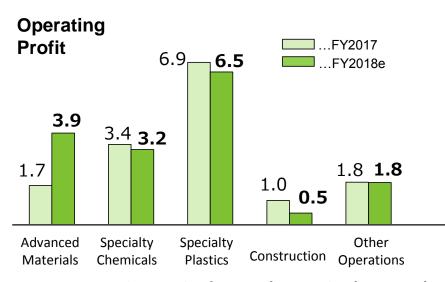
#### **KUREHA CORPORATION**

(billions of yen)

### **Segment Performance: FY2018e vs. FY2017**







Segments total: ¥14.9bn (FY2017); ¥15.9bn (FY2018e)

### Factors attributing to FY2018e operating profit (vs. FY2017)

Advanced Materials: Higher PVDF volume; improved operating loss for PGA; lower profit gains for PPS

Specialty Chemicals: Lower agrochemicals volumes; impact of NHI drug price revisions on

pharmaceuticals more than offsetting volume growth of new Kremezin tablets

Specialty Plastics: Higher promotion cost for home products

Construction: Decreased revenue

Other Operations: Improved hospital operation offsetting a decline in competitive

environmental business



### **KUREHA CORPORATION**

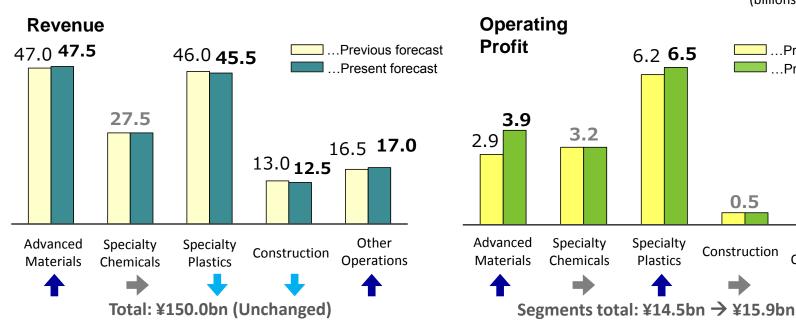
FY	2017	Advanced Materials	Specialty Chemicals	Specialty Plastics	Con- struction	Other Operations	Segment Total	Adjustment	Total
	Revenue	41.6	26.2	45.4	17.4	16.8	147.3		147.3
	Elimination							0.2	
	Other income	*Subsidy ind	come: ¥0.3bn					0.5	
	Other expenses		Loss on retirement of non-current assets: ¥1.3bn, Loss on non-current asset ppairment: ¥0.7bn, Environment-related expenses: ¥0.4bn						
	Operating profit	1.7	3.4	6.9	1.0	1.8	14.9	-1.9	13.0
	Finance income							0.6	
	Finance costs							0.9	
	Profit before income tax								12.7
	Profit for the period								9.7

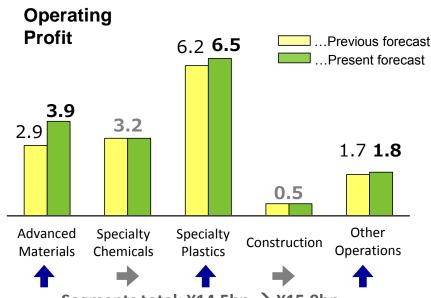
Y2	2018e (revised Feb.7)	Advanced Materials	Specialty Chemicals	Specialty Plastics	Con- struction	Other Operations	Segment Total	Adjustment	Total
	Revenue	47.5	27.5	45.5	12.5	17.0	150.0		150.0
	Elimination							0.0	
	Other income							0.3	
	Other expenses	Other expenses *Loss on retirement of non-current assets: ¥0.5bn					0.7		
	Operating profit	3.9	3.2	6.5	0.5	1.8	15.9	-0.4	15.5
	Finance income							0.6	
	Finance costs							0.6	
	Profit before income tax								15.5
	Profit for the period								12.0

#### **KUREHA CORPORATION**

(billions of yen)

### FY2018 Forecast: Present (2/7) vs. Previous (End 2Q)





### Factors attributing to FY2018e operating profit (vs. previous forecast)

**Advanced Materials:** Better-than-expected performances of PVDF, carbon products and PPS; slower

volume growth for PGA

**Specialty Chemicals:** (no change from previous forecast)

Higher volume and lower costs in home products; a slightly lower profit **Specialty Plastics:** 

gain expected for packaging materials

Construction: (no change from previous forecast)

Other Operations: Higher volume in industrial waste treatment business



### **KUREHA CORPORATION**

D	revious Forecast					: 1		, ·	7,
(at end 2Q)		Advanced Materials	Specialty Chemicals	Specialty Plastics	Con- struction	Other Operations	Segment Total	Adjustment	Total
	Revenue	47.0	27.5	46.0	13.0	16.5	150.0		150.0
	Elimination							0.0	
	Other income								
	Other expenses	*Loss on ret	Loss on retirement of non-current assets: ¥0.5bn					0.7	
	Operating profit	2.9	3.2	6.2	0.5	1.7	14.5	-0.5	14.0
	Finance income							0.6	
	Finance costs							0.6	
	Profit before income tax								14.0
	Profit for the period								10.5

 resent Forecast evised on Feb. 7)	Advanced Materials	Specialty Chemicals	Specialty Plastics	Con- struction	Other Operations	Segment Total	Adjustment	Total
Revenue	47.5	27.5	45.5	12.5	17.0	150.0		150.0
Elimination							0.0	
Other income							0.3	
Other expenses	*Loss on re	0.7						
Operating profit	3.9	3.2	6.5	0.5	1.8	15.9	-0.4	15.5
Finance income					•		0.6	
Finance costs							0.6	
Profit before income tax	1							15.5
Profit for the period								12.0

# **Supplemental Information**

- Update on PGA business development
- Iwaki Factory Capacity Enhancement



# **Update on PGA Business Development** (PGA Frac Plugs for Shale Oil & Gas Drilling)

**KUREHA CORPORATION** 

Application of PGA frac plugs is expanding to full-bore use in more oilfields...

(Before)

Non-degradable frac plugs are used for the fracturing process of horizontal well

2km The length of a horizontal well is limited due to technological difficulties to drill out frac plugs after use

#### (Jan. 2018—)

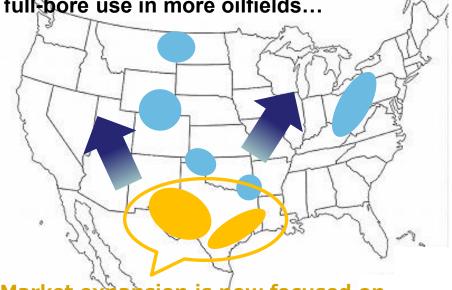
Degradable PGA frac plugs are used for an extended 'toe' part of horizontal well

₹ 3km (Toe)

### (In Future)

Degradable PGA frac plugs are used for an entire horizontal well (and completely eliminate the drillout process)

3km



Market expansion is now focused on Permian and Eagle Ford regions

### PGA degradable frac plugs

- Currently adopted by 12 field operators (4 more since last Nov.) in wider oilfields
- Used for full-bore application by major operators; aggressive promotion ongoing
- Improvements on ultra low-temp degradable grade completed, awaiting field tests



### **Iwaki Factory Capacity Enhancement**

### Polyvinylidene fluoride(PVDF)

Electrification of vehicles (EV, PHEV, HEV)



# PVDF demand growing for LiB binder



New PVDF plant in Iwaki Factory (Japan)

- Commercial production begins at a new Iwaki plant (2000tpa, capex ¥4.7bn) in January 2019
- Kureha's total PVDF production capacity reaches 11,000tpa (6,000 tons in Japan/ 5,000 tons in China), with further expansion under study
- All plants continue to run at high operating rate in response to strong demand from LiB makers



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